Q. Ref: Schedule B (generally). In many of the project descriptions provided in Schedule B reference is made by Hydro of its intention to "solicit competitive bids for all materials and external labour" in order "to ensure that the project is completed at the lowest possible costs". Please explain, in general terms, how Hydro has estimated the costs of a project given that competitive bids have yet to be obtained at the time that the project was submitted for approval.

8

10

11

12

13

14

15

A. In preparing estimates for materials and external labour costs of a project, Hydro uses historical prices realized from previous tenders received from vendors and construction contractors. On specialized projects, suppliers are requested to provide budgetary quotes for systems and equipment while costs for external labour are estimated based on the various trades to be employed in the execution of the work.