

1 **Q. In reference to the evidence of Philip Hughes, page 11, line 14, please provide an**  
2 **analysis on a cash basis as to how the deployment of mobile workforces has assisted**  
3 **in reducing the Company's financial costs.**  
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5 A. Mr. Hughes' evidence regarding the deployment of mobile workforces on page 11 states  
6 that, "Mobile workforces...are deployed across the Company's service area to focus on  
7 executing larger projects more effectively". This approach to major feeder reliability  
8 rebuilds yields benefits in terms of reliability and cost reductions when compared with  
9 more traditional approaches to these projects. Customers experience fewer and shorter  
10 scheduled outages during the course of the project and the reliability benefits associated  
11 with the rebuilds are realized much sooner than if the project were completed over  
12 several years. These benefits are described in more detail by Mr. Ludlow's evidence,  
13 page 51, lines 8-16.  
14

15 The evidence of Mr. Ludlow also describes the cost savings associated with the use of  
16 mobile workforces for reliability rebuilds. Savings are realized by reducing the costs of  
17 mobilizing and demobilizing construction crews. A concentrated effort by a larger team  
18 of employees means that the project can be completed in a shorter timeframe, which  
19 reduces mobilization and demobilization costs. No formal analysis of these cost savings  
20 has been prepared.