- Q. Please provide, on a table, the total Executive compensation provided to the President and Vice-Presidents of the Company for the period 1996 to forecast, showing the percentage of increase/decrease, as the case may be, year over year and actual dollar amounts.
- A. Table 1 below shows the salary and short term incentive (STI) compensation earned by the President and Vice-Presidents of Newfoundland Power for the years 1996 to 2004 forecast, with the annual change expressed in dollars and as a percentage.

## Table 1 President and Vice-Presidents Compensation (\$000s)

Year	Number of Executives <sup>1</sup>	Compensation <sup>2</sup>	Intercorporate <sup>3</sup>	Net <sup>4</sup>	Change (%) <sup>5</sup>
1996	6	894	-	894	-
1997	7	1,106	-	1,106	23.7
1998	4	904	31	873	(21.1)
1999	5	1,059	80	979	12.1
2000	5	1,203	101	1,102	12.6
$2001^{6}$	5	1,290	179	1,111	0.8
2002	4	1,363	124	1,239	11.5
2003F	4	1,161	125	1,036	(16.4)
2004F	4	1,196	129	1,067	3.0
Average annual increase: 1996 to 2004F					2.9

12 13

14

15

16

17

18

19

20

25

Attachment A to the response to Request for Information CA-251 contains Hay Management Consultants' April 2001 Analysis of Executive compensation.

<sup>10</sup> 11

Changes in the number of executives in each year principally reflects retirements, appointments and promotions.

Includes compensation (salary and STI) earned prior to allocations to affiliated companies on account of services rendered. Does not include sums paid upon retirement.

<sup>&</sup>lt;sup>3</sup> Includes intercorporate charges on account of services rendered by President and Vice Presidents to affiliated companies.

The net compensation earned on account of regulated operations.

<sup>&</sup>lt;sup>5</sup> Change (in per cent) of net total compensation earned on account of regulated operations.

Beginning in 2001, the Corporate Counsel and Secretary position became an executive level position. Prior to 2001, it was a manager level position. For comparative purposes, this position has been included in the manager compensation data provided in CA-330 and CA-469, and excluded from Table 1 above.