

1 **Q. Please provide the cost, year over year, since 1987 (sic), of the E.C.R. Program.**

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3 A. The E.C.R. program was established in 1997. All utility members of the Canadian  
4 Electricity Association (CEA) were required to participate in the E.C.R. Program in order  
5 to maintain CEA membership status. One element of the E.C.R. program required all  
6 member utilities to implement, by the end of 2002, an Environmental Management  
7 System (EMS) consistent with the internationally recognized standard ISO 14001.

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9 Since the EMS functions as an integral part of the Company's day-to-day operations,  
10 EMS associated costs such as employee training, communications, etc. were not  
11 specifically tracked. Development and implementation of the EMS were coordinated by  
12 Environment Section personnel. All other associated costs were reflected in existing  
13 capital and operating budgets.

14  
15 The Environment Section prepares the mandatory annual E.C.R. report and manages both  
16 the E.C.R. Program and the EMS.

17  
18 Table 1 below shows the approximate cost for internal staff and consultants associated  
19 with the Environment Section for the period 1997 to forecast 2002.  
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<b>Table 1</b> <b>Environmental Section Staff &amp; Consultant Costs</b> <b>1997 – 2002F</b> <b>(\$000s)</b>	
<b>Year</b>	<b>Costs</b>
1997	110
1998	330
1999	286
2000	664
2001	434
2002F	461