Q. Provide a listing of the current 9 departments referred to on p. 11 of the Corporate Overview and their responsibilities.

A. Following is a listing of the nine departments that currently exist within the Company, including a brief description of the responsibilities of each department.

1. Corporate Communications and Customer Service: This department is comprised of three sections. The Customer Service Section is responsible for all Call Centre operations (inbound and outbound calls), customer service programs and initiatives, and customer accounting including cash control, billing, meter reading, credit and collections. The Safety Section is responsible for the development and execution of corporate policies and programs in the areas of safety and occupational health. These include the development and management of safe work methods and practices, the safety work management system, accident prevention and management programs, and workers' compensation claims. The Corporate Communications Section is responsible for all internal and external communication plans, programs, and activities that support the Company's business strategy. This includes customer and employee communications, media and public relations and advertising.

2. **Human Resources:** The Human Resources Department is responsible for the development and delivery of programs and initiatives in the areas of compensation and benefits, employee relations, employee development, and health and wellness. It also provides consultation as required to other departments on all human resources issues. The Human Resources Department also includes the Production Centre which is responsible for all mailroom (including bill processing) and printing operations for the Company.

3. **Finance and Regulatory Affairs:** The Finance and Regulatory Affairs Department is responsible for financial planning, control and analysis; accounting; financial reporting; and, payroll administration. The Finance Department coordinates Company-wide budgeting activities, and is also responsible for regulatory affairs and rate administration.

4. **Information Services:** The Information Services (IS) Department is responsible for assessing the Company's information needs, and for developing, implementing, and maintaining business application systems and solutions in support of those needs. The department is also responsible for IT infrastructure development, data security and system integrity. In addition, the IS department is responsible for developing and maintaining the Company's SCADA databases and applications which help ensure the integrity of the power system.

5. **Internal Audit and Corporate Effectiveness:** The Internal Audit and Corporate Effectiveness Department is responsible for assessing the accuracy and reliability of Company records, the security and proper use of Company assets, and the efficiency of Company operations and systems of internal control. This department is involved

in the development and implementation of productivity improvements in all areas of corporate activity. This includes improving the Company's responsiveness to customer and business needs, cost efficiency, and the effectiveness of its internal operations.

- 6. **Engineering & Energy Supply:** This department is comprised of five sections. The Civil Engineering section is responsible for all civil and mechanical engineering associated with generation facilities, substations, transmission and general property assets. The Electrical Engineering section is responsible for substations design and asset management. The Projects and Construction section is responsible for the planning, coordination and execution of the majority of the Company's capital program in conjunction with the other engineering sections and with regional operations. The Generation section is responsible for the operation and maintenance of all generation facilities. The Systems Operations section is responsible for the System Control Centre, including the operation and maintenance of all power system communications equipment.
- 7. **Operations:** This department is responsible for system planning and electrical and plant maintenance. It is also responsible for coordinating distribution and regional operations projects to maximize the efficient use of Company resources.
- 8. **Eastern Region:** Eastern Region is comprised of the following geographic locations: St. John's, Avalon, and Burin. The Region is responsible for line operations, technical support and services, maintenance (both distribution and electrical), and customer service within its operating areas. Customer service and maintenance responsibilities are supported by the applicable head office departments.
- 9. **Western Region:** Western Region is comprised of the following geographic locations: Corner Brook, Stephenville, Gander/Grand Falls, and Bonavista. The region is responsible for line operations, technical support and services, maintenance (both distribution and electrical), and customer service within its operating area. Customer service and maintenance responsibilities are supported by the applicable head office departments. Western Region is also responsible for the Automation Section, which provides telecommunication expertise and support to various Company areas.