

1 Q. Consumer Question: The discount rate used in the CPW analysis is 8% which is the
2 WACC for the interconnected island. This has been used for the isolated option as
3 well. Is this valid, or should a separate discount rate be used for the isolated
4 alternative, which reflects the thermal generation.

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7 A. The weighted average cost of capital (WACC) for all regulated utility capital during
8 Decision Gate 2 analysis was 8%, based on a 75:25 debt to equity capital structure
9 with debt and equity costs of capital at 7.3% and 10% respectively. Regardless of
10 the generation expansion alternative, the utility WACC of 8% applies.

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12 For any two or more alternative generation expansion plans, the deliverable
13 product to the power grid are the same, namely, that there is a sufficient and
14 reliable supply of electric power and energy. Therefore, what matters is the least
15 cost selection between the alternatives. Under either expansion alternative, a
16 regulated utility would generally not bear any risk associated with the full recovery
17 of its capital and operating costs. The fact that there is uncertainty regarding key
18 inputs to the generation expansion analysis identifies a need to use best estimates
19 as a starting point and a requirement for sensitivity analysis. In addition, the
20 presence of uncertainty in one alternative can give rise to strategic public policy
21 considerations for investments such as the use of local indigenous resources and
22 infrastructure with known fixed costs for power supply versus a progressive reliance
23 on international priced thermal fuels¹.

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25 Uncertainty on inputs does not change the discount rate for two alternative utility
26 expansion plans producing the same product and benefit to the economy. A

¹ See for example, Newfoundland Labrador Energy Plan, pages 30 to 41.

- 1 different discount rate amongst competing projects might be applicable where a
- 2 company was engaged in diverse lines of business such as oil and gas versus
- 3 regulated utility operations versus mining.