

1 Q. On pg. 6 of Exhibit 20, the last bullet states: *“As owner ramps-up the team and*  
2 *contractors mobilize in next few months, lingering team issues will magnify risks and*  
3 *potentially erode benefits of Best Practices applied thus far...”*.

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5 Please describe the “lingering team issues” referred to in this key finding. Explain in  
6 detail what has been done to mitigate these issues.

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9 A. These issues are the same as those discussed in the response to PUB-Nalcor-25.  
10 Nalcor interprets the last bullet to mean that team functionality issues (the subject  
11 of PUB-Nalcor-25) need to be addressed in a timely manner.

12 The potential team issues identified by IPA did not materialize during the ramp up  
13 and mobilization of the team and contractors since IPA’s conclusion. This was due  
14 to the mitigation steps implemented by Nalcor, which have been outlined in the  
15 response to PUB-Nalcor-25.