

1 Q. **2012 Capital Plan**

2 On p. 6 it is stated that in 2011 significant effort was devoted to developing and
3 refining the 5 and 20 year capital plans and that Hydro expects “more robust” plans
4 will be developed with a general increase required in “sustaining capital”.

5 What plans does Hydro have in place to permit development planning and
6 execution of “more robust” capital plans including the use of human resources?

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9 A. In addition to the responses to PUB-NLH-11 and PUB-NLH-12, Hydro’s capital
10 planning process includes:

- 11 • Creation of a high-level master list of all planned and anticipated capital work;
12 • Preparation of a high-level holistic picture of when work will occur; and
13 • Overlaying detailed resource planning (by engineering discipline, by month) to
14 identify resource gaps and enable proactive mitigation.

15 Hydro’s Asset Management Strategy, as it evolves, will result in a more structured
16 medium- and long-term planning by Asset Managers.