



NEWFOUNDLAND AND LABRADOR
BOARD OF COMMISSIONERS OF PUBLIC UTILITIES
120 Torbay Road, P.O. Box 21040, St. John's, Newfoundland and Labrador, Canada, A1A 5B2

E-mail: gyoung@nlh.nl.ca

2014-01-17

Mr. Geoffrey Young
Newfoundland and Labrador Hydro
P.O. Box 12400
St. John's, NL A1B 4K7

Dear Sirs:

Re: Newfoundland and Labrador Hydro - the Board's Investigation and Hearing into Supply Issues and Power Outages on the Island Interconnected System - Requests for Information

Enclosed are Information Requests PUB-NLH-1 to PUB-NLH-46 regarding the above-noted matter. The deadline for filing the responses to the Requests for Information is Monday, January 27, 2014.

If you have any questions, please do not hesitate to contact the Board's Legal Counsel, Ms. Jacqui Glynn, via jglynn@pub.nl.ca or (709) 726-6781.

Yours truly,

A handwritten signature in cursive script that reads "Bobbi Sheppard".

Bobbi Sheppard
Assistant Board Secretary

Encl.

1 **IN THE MATTER OF**
2 the *Electrical Power Control Act, 1994*,
3 SNL 1994, Chapter E-5.1 (the "*EPCA*")
4 and the *Public Utilities Act, RSNL 1990*,
5 Chapter P-47 (the "*Act*"), as amended; and
6
7 **IN THE MATTER** of the Board's Investigation
8 and Hearing into Supply Issues and Power Outages
9 on the Island Interconnected System.

**PUBLIC UTILITIES BOARD
REQUESTS FOR INFORMATION**

PUB-NLH-1 to PUB-NLH-46

Issued: January 17, 2014

- 1 **PUB-NLH-1** Set out in a table the Island Interconnected system capacity used by Hydro
2 for planning purposes, showing both capacity owned and purchased by
3 Hydro and by others and the total system capacity available to supply
4 customers on each of December 1, 2013, December 29, 2013, January 4,
5 2014 (after system events at Sunnyside Terminal Station) and January 15,
6 2014 and the system peak load on each day.
7
- 8 **PUB-NLH-2** State the day, month and year Hydro became aware that it could have
9 difficulty in supplying the required generation to meet the forecast load for
10 December 2013 and the winter of 2014? Provide details, including its
11 understanding of the anticipated deficit and the action, immediate and
12 long-term, taken when it became aware of a potential inability to meet
13 customers' load requirements.
14
- 15 **PUB-NLH-3** How many times in the period 2004 to 2013 has Hydro been unable to
16 supply the load of the Island Interconnected system due to the
17 unavailability of generation capacity, transmission capacity and terminal
18 station capacity? List each time and identify whether the cause was due to
19 generation or transmission or terminal station capacity problems, weather
20 conditions, planned maintenance, equipment failure or other conditions.
21
- 22 **PUB-NLH-4** Provide the number of under frequency trips on the Island Interconnected
23 system each year from 2004 to 2013, inclusive.
24
- 25 **PUB-NLH-5** Provide the number and duration of unplanned outages on the Island
26 Interconnected system each year from 2004 to 2013, inclusive, that
27 resulted in Hydro's inability to supply customer load.
28
- 29 **PUB-NLH-6** Provide the number, planned duration and actual duration of planned
30 outages each year from 2004 to 2013, inclusive, that resulted in customer
31 outages on the bulk Island Interconnected system that is, not including
32 rural systems.
33
- 34 **PUB-NLH-7** Provide a detailed explanation of the communication and coordination that
35 occurs with Newfoundland Power regarding the Island Interconnected
36 system demand and availability of generation, including Newfoundland
37 Power's, to meet the system load.
38
- 39 **PUB-NLH-8** How does Hydro determine the appropriate reserve to have available to
40 meet the Island Interconnected system load?
41
- 42 **PUB-NLH-9** What reserve was available on December 1, 2013, January 1, 2014 and
43 January 5, 2014?

- 1 **PUB-NLH-10** Has Hydro undertaken a review of its criteria to determine the appropriate
2 reserve? If yes, outline the scope of the review and the date of completion.
3 If not, why not?
4
- 5 **PUB-NLH-11** Provide the forecast and actual peak demand for each month in the winter
6 period in each year from 2004 to 2013 and the forecast each year for 2014
7 to 2017 for each month in the winter period.
8
- 9 **PUB-NLH-12** Has Hydro revised its forecast of the winter peak for 2014 to 2017 since
10 the events of December 2013 and January 2014? If yes, provide details of
11 the change.
12
- 13 **PUB-NLH-13** Hydro has stated that a new record system peak load was reached in
14 December 2013. What factors contributed, in Hydro's opinion, to the
15 record December 2013 peak and the January 2014 peak and explain if
16 these factors could have been forecast?
17
- 18 **PUB-NLH-14** When does Hydro prepare its forecast for the winter peak each year?
19
- 20 **PUB-NLH-15** Has Hydro undertaken a review of its load forecasting methodology, given
21 the unanticipated December 2013 and January 2014 peak loads? If yes,
22 provide the scope of the review and the date of completion. If not, why
23 not?
24
- 25 **PUB-NLH-16** When did Hydro last undertake a review of its load forecasting
26 methodology prior to January 2014? Provide details on the review that
27 was completed.
28
- 29 **PUB-NLH-17** What steps is Hydro taking to ensure that sufficient generation is available
30 to meet the forecast winter peak for each of 2014 to 2017?
31
- 32 **PUB-NLH-18** What are the options for Hydro to purchase or install additional generation
33 to meet the winter peak demand for the period 2014 to 2017, inclusive, for
34 the Island Interconnected system? Describe in detail each option and the
35 steps Hydro has taken to consider each option.
36
- 37 **PUB-NLH-19** Explain the circumstances that led to Hydro's decision to issue a
38 conservation request to customers on January 2, 2014?
39
- 40 **PUB-NLH-20** List the customer conservation initiatives that were initiated in December
41 2013 and January 2014 and describe whether these resulted in reductions
42 in load, stating the reduction achieved each day.
43
- 44 **PUB-NLH-21** In Hydro's opinion should customer conservation initiatives in addition to
45 its regular conservation program be continued throughout the 2014 winter

- 1 period? If yes, explain what initiatives should be implemented. If no, why
2 not?
3
- 4 **PUB-NLH-22** Has Hydro reviewed its customer conservation program efforts of
5 December 2013/early January 2014 and have any improvements been
6 identified? If yes, describe the review and improvements identified. If no
7 review has been initiated, why not?
8
- 9 **PUB-NLH-23** Is Hydro of the opinion that its and Newfoundland Power's existing
10 seasonal and time-of-use rates would assist in conservation initiatives and
11 should customers be encouraged to avail of these rates?
12
- 13 **PUB-NLH-24** Is Hydro of the opinion that the existing seasonal and time-of-use rates
14 should be reviewed to determine changes to encourage more
15 conservation? If yes, describe the process for such review. If not, why not?
16
- 17 **PUB-NLH-25** Provide a detailed explanation of the coordination between Hydro and
18 Newfoundland Power that occurred relating to the rotating power outages
19 from January 2, 2014 to January 8, 2014, including the process used to
20 determine what customers would be affected each time, the amount of
21 notice to Newfoundland Power before outages were implemented, and the
22 communication process with Hydro's customers and with Newfoundland
23 Power about the outages.
24
- 25 **PUB-NLH-26** Did Hydro receive complaints from customers about the rotating outage
26 process? If yes, how many were reviewed and what were the nature of the
27 complaints?
28
- 29 **PUB-NLH-27** Is Hydro undertaking a review of the rotating outage process used in
30 December 2013 and January 2014? If yes, identify the scope of the review
31 and anticipated date of completion. If not, why not?
32
- 33 **PUB-NLH-28** Is it possible to give affected customers in an area advance notice of a
34 rotating power outage that will affect that area? If yes, how much notice
35 can be given? If not, why not?
36
- 37 **PUB-NLH-29** What criteria is used by Hydro to determine where and when there will be
38 a rotating power outage? Include in the answer whether any priority is
39 given to any particular class of customer, such as hospitals, personal care
40 homes and retail malls.
41
- 42 **PUB-NLH-30** Provide a detailed explanation of the operational plans followed prior to
43 January 1, 2014 that Hydro implemented when a severe weather event was
44 forecast or there was a system problem affecting Hydro's ability to meet
45 system load. In the response identify the changes from routine operations
46 with respect to the deployment of workers, operation of units such as gas

- 1 turbines, changes in equipment operations and any other change
2 implemented from routine operations.
3
- 4 **PUB-NLH-31** Has Hydro undertaken a review of its operational plans implemented in
5 December 2013 and January 2014 to deal with severe storm forecasts and
6 system problems to identify any necessary improvements? If not, why
7 not? If yes, have any improvements been identified to date?
8
- 9 **PUB-NLH-32** Provide a detailed explanation of Hydro's emergency preparedness plan if
10 different than the plan described in PUB-NLH-30.
11
- 12 **PUB-NLH-33** Provide details of Hydro's Generation Shortage Protocol. Has Hydro
13 undertaken a review of this protocol? If yes, when will it be completed? If
14 not, why not?
15
- 16 **PUB-NLH-34** List all generation and transmission equipment that was not available for
17 operations on December 1, 2013, January 1, 2014, January 5, 2014 and on
18 January 8, 2014 and why such was not available. Include in the answer the
19 status of each on January 15, 2014.
20
- 21 **PUB-NLH-35** Provide a detailed explanation of Hydro's annual maintenance planning.
22 In the reply include whether Hydro normally plans to have all generation
23 units available by a set date for winter load demand and, if so, what is that
24 date.
25
- 26 **PUB-NLH-36** Why were all of Hydro's generating units not available for operations by
27 December 15, 2013?
28
- 29 **PUB-NLH-37** Has Hydro identified all critical spares for key generation, transmission,
30 terminal station and other equipment and are such spares currently
31 available in the Province? When was the determination and availability of
32 such spares last reviewed?
33
- 34 **PUB-NLH-38** Has Hydro initiated any change in its approach to the identification and
35 purchase of critical spares in the last five years, given the age of Hydro's
36 infrastructure? In the answer, describe in detail any specific action taken
37 with respect to the Holyrood Thermal Generating Station.
38
- 39 **PUB-NLH-39** What changes has Hydro implemented in its asset management practices
40 in the past five years to address the concerns it has expressed about its
41 aging plant and equipment, particularly at the Holyrood Thermal
42 Generating Station?
43
- 44 **PUB-NLH-40** How has Hydro changed its approach to maintenance and operations of
45 the Holyrood Thermal Generating Station since the decision was made to
46 proceed with the Muskrat Falls Project?

- 1 **PUB-NLH-41** List all investigations/analyses undertaken or to be undertaken by Hydro's
 2 internal or external resources on the power outages and system events that
 3 occurred in December 2013 and in January 2014. Include in the answer
 4 the purpose, scope, anticipated date of completion of the
 5 analysis/investigation and the party completing each.
 6
- 7 **PUB-NLH-42** Describe the process, if any, Hydro has put in place to oversee and
 8 coordinate the investigations on the power outages and system events that
 9 occurred in December 2013 and January 2014.
 10
- 11 **PUB-NLH-43** What lessons and required changes has Hydro identified to date from its
 12 experience in December 2013 and January 2014 including those relating to
 13 system operations, equipment maintenance, emergency preparedness,
 14 coordination with Newfoundland Power, communication with customers,
 15 required conservation initiatives, its planning process and its load
 16 forecasting process? Include in the answer whether Hydro has yet started
 17 to implement any initiative and the status of any identified lessons and
 18 required changes.
 19
- 20 **PUB-NLH-44** Has the increase in non-dispatchable generation affected Hydro's ability to
 21 meet its peak load or affected operation of the system to meet peak load?
 22 If yes, explain how it has.
 23
- 24 **PUB-NLH-45** Explain in detail whether the causes of the system outages in January 2013
 25 were similar to or related to the outages in January 2014?
 26
- 27 **PUB-NLH-46** Did Hydro implement any lessons learned from the outages in January
 28 2013 that may have assisted with system events in December 2013 and
 29 January 2014? If yes, provide details of the action implemented.

DATED at St. John's, Newfoundland this 17th day of January 2014.

BOARD OF COMMISSIONERS OF PUBLIC UTILITIES

Per Bobbi Sheppard
 Bobbi Sheppard
 Assistant Board Secretary