

1 Q. **Reference: Application Volume 1, 2022 Capital Budget Overview**

2 It is stated (page 1) “Hydro also continues to refine its budgeting and integrated planning
3 processes to support the efficient execution of its capital plans.” Specifically, how has Hydro
4 refined its budgeting and integrated planning processes in the 2022 Capital Budget Application?

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7 A. Please refer to Newfoundland and Labrador Hydro’s (“Hydro”) response to CA-NLH-016 of this
8 proceeding for information on the steps Hydro took to refine its 2022 Capital Budget
9 Application.

10 Hydro also reviewed its five-year plan to identify execution and outage efficiencies. In particular,
11 projects that require major outages to generation equipment were scrutinized to determine if
12 those requiring outages of the same equipment could be grouped into a single outage to
13 minimize longer-term outages to critical generation equipment.

14 Finally, Hydro continues to analyze project contingency estimates to ensure the appropriate
15 amount is applied to each project.